

We wish to inform you that the Partnership Proposal submitted by the Village Commission has not been accepted by Council.

Council is prepared to move forward with the enclosed *Terms Document*, which outlines the conditions under which the Municipality will provide services for Village of Baddeck residents. These terms are contingent upon the transfer of legal title to the following key assets and infrastructure:

- Sidewalks within the Village of Baddeck
- The Village of Baddeck Water Utility
- The Village of Baddeck Wastewater System
- The ground lease for the property on which the Victoria Highland Civic Centre is located

This *Terms Document* does not establish an ongoing joint governance structure or partnership. Instead, it is designed to be mutually beneficial to both the Municipality and the Village and to serve the best interests of all residents of Victoria County. The terms represent a fair and transparent approach that ensures equitable delivery of infrastructure and services throughout the Municipality.

The enclosed *Terms Document* is non-negotiable and must be accepted in its entirety. Should the Village Commission agree to the terms, the transitional process as outlined in the document will begin. Acceptance must be confirmed by signing and returning the document within 30 days.

If the Village Commission chooses not to accept the terms, Council will understand that the Village intends to continue complete ownership and operation of all assets without change to serve Village residents.

Sincerely,

A handwritten signature in blue ink that reads "Jackie Organ".

Jackie Organ
Warden, Victoria County
On behalf of Victoria County Council